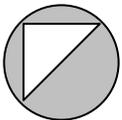


STRATEGIC PLAN

2010 → 2015 → 2025



Wheat Ridge, Colorado
June 2010



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STRATEGIC PLANNING FOR THE CITY OF WHEAT RIDGE

Strategic Planning Model for the City of Wheat Ridge

Value-based principles that describe the preferred future in 15 years

VISION

Destination
“You Have Arrived”

Strategic goals that focus outcome-base objectives and potential actions for 5 years

PLAN

Map
“The Right Route”

Focus for one year – a work program: policy agenda for Mayor and Council, management agenda for staff; major projects

EXECUTION

Itinerary
“The Right Direction”

Principles that define the responsibility of city government and frame the primary services – core service businesses

MISSION

Vehicle
“The Right Bus”

Personal values that define performance standards and expectations for employees

CORE BELIEFS

Fuel
“The Right People”

WHEAT RIDGE VISION 2025

Wheat Ridge Vision 2025

WHEAT RIDGE
is a *BEAUTIFUL CITY* ^(A)
and a *COMMUNITY FOR FAMILIES.* ^(B)

WHEAT RIDGE
has *GREAT NEIGHBORHOODS,* ^(C)
VIBRANT ACTIVITY CENTERS ^(D)
and *MULTI MODAL TRANSPORTATION.* ^(E)

WHEAT RIDGE RESIDENTS
enjoy an *ACTIVE, HEALTHY LIFE STYLE,* ^(F)
and *HOMETOWN FEELING AND PRIDE.* ^(G)

**WHEAT RIDGE –
A GREAT PLACE TO LIVE!**

Wheat Ridge Vision 2025

PRINCIPLE A

BEAUTIFUL CITY

► Means

1. Well maintained streets, ROW, sidewalks and streetscapes provide a positive first impression.
2. Well maintained, attractively designed commercial areas, including signs, invite people to stop, to shop, to enjoy.
3. Public buildings, facilities and parks are well maintained and personally inviting.
4. Distinctive, consistent gateways signify the entrance to Wheat Ridge.
5. New developments are designed for visual appeal and sustainability.
6. Property owners take responsibility for maintaining and upgrading the appearance of buildings, homes, and landscaping.

PRINCIPLE B

COMMUNITY FOR FAMILIES

► Means

1. All generations are welcome, valued and working together.
2. Young families make the choice to live and to invest in Wheat Ridge.
3. Services and amenities are available for the family within the City.
4. Housing, transportation, and services support seniors aging in place.
5. Multi family generations live in the city.
6. Families feel safe and secure at any location in the city.
7. Public schools draw families to Wheat Ridge due to the quality of education and unique programs (A-1 Status).

PRINCIPLE C

GREAT NEIGHBORHOODS

► Means

1. Each neighborhood has a sense of identity and pride with neighbors sharing responsibility for appearance and safety.
2. Each neighborhood has a “community gathering place(s)” where residents meet each other.
3. Neighborhoods are pedestrian friendly and walkable.
4. Neighborhoods have a high percentage of homeownership.
5. Residents are investing in maintaining, upgrading and modernizing their homes.
6. Residents have a choice of neighborhoods: traditional urban, large lot suburban, mixed use developments.
7. Traditional neighborhood commercial businesses are walkable and serve the needs of residents.

PRINCIPLE D

VIBRANT ACTIVITY CENTERS

► Means

1. “Cabelas” Center: Destination Retail
 - Cabelas
 - Supporting major retail businesses
 - Restaurants
2. I-70 and Ward: Big Box Retail
 - Major “big” box(es)
 - Supporting small retail
 - Link to agriculture/nurseries
3. I-70 and Kipling: Regional Office and Residential
 - Employment center
 - Residential opportunities within Office Park
 - Major, mid rise office buildings
 - Retail and restaurant
4. Wadsworth (35th to 44th): Town Center
 - Retail
 - Restaurants
 - Small shops
 - Residential opportunities
 - Professional offices
5. Kipling and 38th: Neighborhood Commercial/Leisure
 - Park
 - Recreation Center
 - Small retail businesses
 - Restaurants
 - Residential opportunities
6. 38th Corridor: Main Street
 - Serving neighborhoods
 - Restaurants
 - Shops
 - Residential opportunities
7. Station (Ward and 52nd): Transit Oriented Development

PRINCIPLE E
MULTI MODAL
TRANSPORTATION

► **Means**

1. Residents and businesses have convenient access to major highways and interstate system.
2. Residents have access to and make a choice to use FasTracks, and local transportation options.
3. Residents and visitors have convenient parking and easy access to centers and commercial businesses.
4. Residents have a choice of transportation modes with predictable travel times.
5. Multi use bike system and trails connect neighborhoods, parks and activity centers, and link the region.
6. Streets and highways are well maintained and attractive.

PRINCIPLE F
ACTIVE, HEALTHY LIFE
STYLE

► **Means**

1. Recreation programs and services are responsive to the needs of each generation.
2. Multi use trails are used for biking, walking, jogging.
3. Wheat Ridge has a reputation that it supports personal wellness and fitness.
4. City works with the Hospital to develop programs to promote personal and community wellness.
5. Top quality parks provide a variety of venues and are integrated into our neighborhoods and active centers.
6. Fresh foods and urban gardening opportunities are available within the city.

PRINCIPLE G
HOMETOWN FEELING AND
PRIDE

► **Means**

1. City government is responsive to the needs of residents, and is trusted by residents.
2. Residents are well informed and engaged in a governance process in which different points of view are respected.
3. Public and community gathering spaces bring people together.
4. Neighbors know and help neighbors, and contribute to the community.
5. History and heritage are respected, valued and celebrated.
6. Residents receive personalized, friendly services from businesses and government.
7. New residents make Wheat Ridge their hometown.

CITY OF WHEAT RIDGE: MISSION

City of Wheat Ridge

Our Mission

Our mission is to provide

PERSONALIZED SERVICE ⁽¹⁾ **at**

a *HIGH STANDARD OF EXCELLENCE* ⁽²⁾

creating a *FINANCIALLY SUSTAINABLE CITY.* ⁽³⁾

WE PROTECT LIVES AND PROPERTY, ⁽⁴⁾

SHAPE WHEAT RIDGE'S FUTURE, ⁽⁵⁾

ENRICH OUR CITIZENS' LIVES, ⁽⁶⁾

and *ENGAGE OUR CITIZENS.* ⁽⁷⁾

City of Wheat Ridge

Our Mission

PRINCIPLE 1

PERSONALIZED SERVICE

► Means

1. City wants to help the customer solve the problem, solves the problem if it is the City's responsibility or links the customer to the appropriate, responsible agency.
2. City treats every customer as an individual.
3. City delivers on its commitments.
4. City listens to the customer with an open mind.
5. City provides a timely, appropriate response to a service call (Emergency and Non Emergency).

PRINCIPLE 2

HIGH STANDARD OF EXCELLENCE

► Means

1. City maintains high level of citizen satisfaction.
2. City employees take pride in providing the Best Services.
3. City takes a proactive approach to problem prevention and solution.
4. City uses technology and new tools to enhance productivity and performance.
5. City services are "Best Practices" and modeled by other cities.

PRINCIPLE 3

FINANCIALLY SUSTAINABLE

► Means

1. City lives within its means: operating expenditures do not exceed revenues and has sufficient resources to support service excellence.
2. City invests in the capital assets – infrastructure, buildings and parks.
3. City provides high level of services at the lowest possible cost.
4. City works to expand the local economy and supports business retention and growth.
5. New development within the City generates additional revenues for the City.

PRINCIPLE 4

PROTECT LIVES AND PROPERTY

► Means

1. Citizens feel safe and are secure in their homes, in their neighborhoods and in the community.
2. Citizens have a low fear of crime.
3. Property owners take responsibility for maintaining buildings, homes and properties.
4. City's plans and infrastructure protect property values.
5. City emphasis on prevention, public education and compliance.

PRINCIPLE 5

SHAPE WHEAT RIDGE'S FUTURE

► Means

1. City plans for the community's future through its vision, goals, comprehensive plans and master plans.
2. City determines land uses and zoning to maximize community benefit.
3. City is a strong advocate for the interest of Wheat Ridge: National, State, and Regional.
4. City updates and upgrades the city infrastructure to support future development.
5. City has a positive image in working with developers.

PRINCIPLE 6

ENRICH OUR CITIZENS' LIVES

► Means

1. City supports quality housing attracting strong households and promoting homeownership
2. City supports prosperity of citizens and businesses.
3. City provides opportunities for businesses.
4. City attracts convenient services (Retail, Restaurant and Entertainment Venues).
5. City supports heritage awareness among citizens.

PRINCIPLE 7

ENGAGE OUR CITIZENS

► Means

1. Citizens vote and actively participate in city government at all levels.
2. Citizens contribute to the Wheat Ridge community by volunteering or sharing resources.
3. Citizens are well informed on civic and community affairs, issues and services.
4. Citizens take responsibility for making Wheat Ridge safe and livable.
5. Strong civic and community organizations work with each other and the City.

City of Wheat Ridge *Our Businesses*

REQUIRED BUSINESSES

Enforce laws, codes, regulations
Respond to emergency calls for service
Govern the community

PRIMARY BUSINESSES

Plan for the City's future growth, development, redevelopment
Patrol the community
Build and maintain streets
Stimulate local economic expansion and private investment
Inform community – residents and businesses
Engage and seek input from the community, residents and businesses
Regulate building and residential housing
Manage traffic flow and safety

SECONDARY BUSINESSES

Operate court system

Maintain streetscapes, medians, ROW, entrances

Manage stormwater and flood protection

Maintain parks with a variety of venues

Preserve Wheat Ridge's history and heritage

Provide leisure and recreation services and programs

City of Wheat Ridge

Our Businesses

PRIMARY BUSINESS

EMERGENCY RESPONSE

► Operating Elements

1. Timely Response to Emergency Calls
2. Snow and Ice Control
3. Traffic Accident Investigation
4. Crime Investigation
5. Emergency Management and Post Disaster Recovery
6. Public Education on Emergency Avoidance
7. Emergency Operations
8. Coordination: Fire Districts

SECONDARY BUSINESS

FACILITATING ECONOMIC EXPANSION

► Operating Elements

1. WR2020 Organization Creation and Participation
2. WR2020 Organization: Funding
3. Coordination: Economic Development Programs and Activities
4. Urban Renewal Authority
5. Rapid Response Planning Services
6. Wheat Ridge Business District Funding
7. Business Retention Program

PRIMARY BUSINESS

LAWS, REGULATIONS AND CODE COMPLIANCE

► Operating Elements

1. Develop and Update Laws, Regulations and Codes
2. Public Education and Awareness
3. Patrol Community
4. Municipal Judicial System Operations
5. Preparation for Prosecution
6. Linking to Community Resources
7. Public Record Management
8. Inspection: Buildings and Residential Properties, Hotel/Motel
9. Sales and Use Tax Auditing

**PRIMARY BUSINESS
LAND USE AND
DEVELOPMENT
REGULATION**

► **Operating Elements**

1. Comprehensive Plan: Develop and Update
2. Special Studies
3. Building Permits Issuance
4. Development Standards: Development and Inspection
5. Zoning Administration
6. Public Improvements Permitting and Inspection

**PRIMARY BUSINESS
PUBLIC INFRASTRUCTURE
AND FACILITIES**

► **Operating Elements**

1. Plan, Build, Maintain Streets and Traffic Control Devices
2. Storm Water Management System: Plan, Build, Maintain
3. Public Buildings: Plan, Build, Maintain
4. Parks: Plan, Build, Maintain
5. Technology Infrastructure: Plan, Acquire, Install, Upgrade
6. Radio System: Plan, Build, Operate and Maintain
7. Trails System: Plan, Build and Maintain
8. Open Space Acquisition and Management
9. Coordination with Other Public Agencies: Water, Waste Water

**SECONDARY BUSINESS
COMMUNITY AND
NEIGHBORHOOD BUILDING**

► **Operating Elements**

1. Housing Reinvestment
2. Commercial Building Reinvestment
3. Community Events and Festivals Support
4. Neighborhood Events Support
5. Grants and Partnerships
6. NRS Program Development and Overall Implementation
7. Neighborhood/Homeowners' Association Support
8. Community Organizations Participation and Support

SECONDARY BUSINESS
CIVIC EDUCATION AND
GOVERNANCE

► **Operating Elements**

1. Channel 8 Operations and Programming
2. City Newsletter
3. Website: Development and Update
4. Town Hall Meetings
5. Media Relations and Press Releases
6. Civic and Police Academies for Citizens
7. Community Presentations and Speeches
8. Boards and Commissions System
9. Governance Process
10. Planning 101 Program

PRIMARY BUSINESS
LEISURE FACILITIES AND
SERVICES

► **Operating Elements**

1. Park System Operation
2. Soccer Program Operation
3. Pool Operation
4. Community/Recreation Center Operation
5. Recreational Programs
6. Athletic and Practice Fields for Youth/Adult Sports
7. Senior Center Operation
8. School Facilities for Recreation Programs (Joint Use Agreement)

CITY OF WHEAT RIDGE PLAN 2010 – 2015

City of Wheat Ridge Goals 2015

Financially Sound City Providing Quality Services



Choice of Desirable Neighborhoods



Economically Viable Activity Centers



More Attractive Wheat Ridge

Goal 1

Financially Sound City Providing Quality Services

OBJECTIVES

1. Adequate revenues to support defined core city services and service levels
2. Well maintained city infrastructure and facilities
3. A professional city workforce dedicated to serving Wheat Ridge community
4. Reserves consistent with defined city policy
5. More diverse revenue sources to support service delivery and infrastructure maintenance
6. Expanded city tax base through strategic investment to expand the local economy

MEANS TO CITIZENS

1. Valued services for their tax dollars and fees.
2. Responsible financial stewardship by the city.
3. City services delivered in the most efficient, cost effective manner.
4. Reliable, customer friendly services delivered by dedicated employees committed to the Wheat Ridge community.
5. City services delivered in a fair, equitable and professional manner.

SHORT TERM CHALLENGES AND OPPORTUNITIES

1. Determining core service priorities
2. National recession and its impact on city revenues
3. Limited city revenue sources
4. Citizens understanding of taxes, city revenues and services
5. Growing anti tax attitude

LONG TERM CHALLENGES AND OPPORTUNITIES

1. Growing service demands and the organizational capacity to deliver services
2. Retention of a quality workforce
3. Overcoming demographics: income level, diversity, age
4. Investing in economic development with uncertain future return to the City
5. Who pays for city services and degree of cost recovery

POLICY ACTIONS 2010 – 2011

	PRIORITY
1. Budget: Property Tax Rate and Service Priorities	Top Priority
2. Stormwater Utility: Direction	Top Priority
3. Reserve Policy: Direction	Top Priority
4. Street Utility: Evaluation, Direction	Top Priority
5. Solid Waste Collection: Direction	Top Priority
6. City Fees: Adjustment	High Priority
7. Employee Classification and Compensation: Study, Policy Direction (short term/long term), Funding including Executive Compensation	High Priority
8. Wheat Ridge 2020: Relationship to City	High Priority

MANAGEMENT ACTIONS 2010 – 2011

	PRIORITY
1. Long Term Financial Sustainability Plan: Development	Top Priority

MANAGEMENT IN PROGRESS 2010 – 2011

1. Park Maintenance: Service Level Direction
2. Active Adults Center: Evaluation
3. Anderson Building Closure: Evaluation
4. City Communications and Marketing: Direction
5. Online Card Payment Process for Municipal Court
6. Police Technology Upgrade: Direction
7. Collection Program for Municipal Court
8. Electronic Citations: Evaluation
9. National Police Accreditation: Completion
10. Performance Management Project: Launch
11. Online Building Permit Process: Implementation
12. Online Business Licensing
13. SWAT Regionalization: Discussion
14. Customer Service Action Plan

Goal 2

Choice of Desirable Neighborhoods

OBJECTIVES

1. Increased homeownership
2. Upgraded quality of the housing stock
3. Increased diversity of housing types and prices
4. Improved quality and reputation of Wheat Ridge public schools (with Jefferson County School District)
5. Upgraded neighborhood public infrastructure
6. Improved walkability, bike friendly neighborhoods

MEANS TO CITIZENS

1. Making the choice to live in Wheat Ridge.
2. Feeling safe and secure at home, in the neighborhood, and throughout the city.
3. Protection of home values.
4. Convenient access to shopping and daily necessities.
5. Pride and responsibility in neighborhoods.

SHORT TERM CHALLENGES AND OPPORTUNITIES

1. High percentage of rental properties in single family neighborhoods
2. Personal property rights vs. community and neighborhood benefit
3. Younger families investing in their homes
4. Aging housing stock with potential for upgrade and modernization

LONG TERM CHALLENGES AND OPPORTUNITIES

1. City's role in regulations and compliance
2. Lack of diversity of neighborhoods and housing
3. Pressure to change regulations or not to enforce the laws and regulations
4. Quality of public schools and educational programs
5. Lack of neighborhood identity
6. Making traditional neighborhoods more walkable and bike friendly
7. HOAs

POLICY ACTIONS 2010 – 2011

- | | PRIORITY | |
|--|---|---------------|
| 1. Neighborhood Schools: Direction (with School District) | <table border="1"><tr><td>High Priority</td></tr></table> | High Priority |
| High Priority | | |
| 2. Medical Marijuana Ordinance: Development | | |
| 3. School Resource Officer: Evaluation, Direction, Funding <ul style="list-style-type: none">• Elementary• Middle | | |

MANAGEMENT ACTIONS 2010 – 2011

- | | PRIORITY | |
|--|---|---------------|
| 1. Zoning and Development Code: Update <ul style="list-style-type: none">a. Industrial Zoningb. Employment Zoning | <table border="1"><tr><td>High Priority</td></tr></table> | High Priority |
| High Priority | | |
| 2. Bicycle and Pedestrian Master Plan Phase 3: Direction, Funding | <table border="1"><tr><td>High Priority</td></tr></table> | High Priority |
| High Priority | | |

MANAGEMENT IN PROGRESS 2010 – 2011

1. East Wheat Ridge Neighborhood Project
2. Building Division Assessment Implementation (Public Information and Over-the-Counter Permits)
3. Foreclosed Homes (Wheat Ridge 2020)
4. Dog Park: Direction

MAJOR PROJECTS 2010 – 2011

1. Watchable Wildlife Boardwalk: Completion
2. Panorama Park Upgrade
3. Playground Equipment Upgrade and Replacement
 - Randall Park
 - Richard-Hart Estate

Goal 3

Economically Viable Activity Centers

OBJECTIVES

1. Retention and growth of current local businesses
2. Attraction of major businesses/employers
3. People coming to Wheat Ridge to work, shop, live
4. Attraction of new small businesses (non retail)
5. Improve city infrastructure to support businesses

MEANS TO CITIZENS

1. More diverse city tax base.
2. Opportunities to work and shop near home.
3. Businesses investing in the city.
4. Convenient access to employment, shopping, restaurants, leisure activities.
5. Revenues to the City to support city services.

SHORT TERM CHALLENGES AND OPPORTUNITIES

1. Instability in Mayor-Council; Management Staff
2. Demographics in the community
3. National recession and private sector's willingness to invest
4. Closing the deal during difficult economic times
5. Private sector's access to capital

LONG TERM CHALLENGES AND OPPORTUNITIES

1. Defining the city's role in economic development, land acquisition, incentives to businesses
2. Prime locations along I-70 and major street corridors
3. Different attitudes by citizens toward economic development
4. Competition from other cities and global economy
5. Perception that the city is not friendly to businesses

POLICY ACTIONS 2010 – 2011

- | | PRIORITY | |
|--|---|---------------|
| 1. Town Center: Definition, Boundary, Strategy | <table border="1"><tr><td>Top Priority</td></tr></table> | Top Priority |
| Top Priority | | |
| 2. 32 nd Avenue Interchange: Funding | <table border="1"><tr><td>High Priority</td></tr></table> | High Priority |
| High Priority | | |
| 3. 38 th Avenue Study: City Participation, Funding including Subarea Plan | | |
| 4. Economic Development Strategic Plan: City's Role, Policy, Guidelines | | |

MANAGEMENT ACTIONS 2010 – 2011

- | | PRIORITY | |
|---|---|---------------|
| 1. Cabelas Project: Development Agreement | <table border="1"><tr><td>Top Priority</td></tr></table> | Top Priority |
| Top Priority | | |
| 2. 38 th and Wadsworth Strategy | <table border="1"><tr><td>Top Priority</td></tr></table> | Top Priority |
| Top Priority | | |
| 3. Applewood Shopping Center Revitalization | <table border="1"><tr><td>High Priority</td></tr></table> | High Priority |
| High Priority | | |

MANAGEMENT IN PROGRESS 2010 – 2011

1. 44th and Wadsworth Project: Site Clearance
2. Mixed Use Zoning Districts: Development
3. Liquor Ordinance: Modifications
4. Economic Development Incentives: Direction, Guidelines
5. I-70 and Ward: Strategy, Discussions

MAJOR PROJECTS 2010 – 2011

1. 38th and Kipling Park

Goal 4

More Attractive Wheat Ridge

OBJECTIVES

1. More attractive, better maintained and occupied commercial centers and buildings
2. More attractive apartment complexes with owners investing in upgrades and maintenance
3. Well maintained streets, streetscapes and rights-of-way
4. Distinctive gateways signifying the entrances to Wheat Ridge
5. Well maintained single family homes with owners investing in maintenance and upgrades

MEANS TO CITIZENS

1. Protection of property values.
2. Sense of community identity, pride and ownership.
3. Reputation as a beautiful city.
4. Nice city to live in.

SHORT TERM CHALLENGES AND OPPORTUNITIES

1. Unattractive major corridors with vacant buildings
2. Non-descript entrances to the city
3. Irresponsible property owners who are not investing in maintenance or upgrades
4. Funding and resources for programs and projects to make the city more attractive
5. Aging commercial centers, buildings and residential units
6. Low income home maintenance and upgrades

LONG TERM CHALLENGES AND OPPORTUNITIES

1. City's role in regulation and compliance
2. Differing perspective by citizens on "what is attractive"
3. Inconsistent appearance throughout the city

POLICY ACTIONS 2010 – 2011

1. Gateway Program: Direction, Development, Funding
2. Apartment/Multi Family Property Maintenance Code: Direction
3. Streetscape Conceptual Design for Major Corridors: Development, Funding
4. Commercial Centers Property Maintenance Code: Evaluation, Direction

PRIORITY

High Priority

High Priority

MANAGEMENT IN PROGRESS 2010 – 2011

1. Streetscape Manual: Update
2. New Bus Stop Shelters: Installation
3. New Park Signs: Installation

CITY OF WHEAT RIDGE ACTION AGENDA 2010 – 2011

City of Wheat Ridge

Policy Agenda 2010 – 2011

TOP PRIORITY

Town Center: Definition, Boundary, Strategy

Budget: Property Tax Rate and Service Priorities

Stormwater Utility: Direction

Solid Waste Collection: Direction

Reserve Policy: Direction

Street Utility: Evaluation, Direction

HIGH PRIORITY

Wheat Ridge 2020: Relationship to City

32nd Avenue Interchange: Funding

Gateway Program: Direction, Development, Funding

Neighborhood Schools: Direction (with School District)

Apartment/Multi Family Property Maintenance Code: Direction

City Fees: Adjustment

Employee Classification and Compensation

City of Wheat Ridge Management Agenda 2010 – 2011

TOP PRIORITY

Long Term Financial Sustainability Plan: Development

Cabelas Project: Development Agreement

38th and Wadsworth Strategy

HIGH PRIORITY

Bicycle and Pedestrian Master Plan Phase 3: Direction, Funding

Zoning and Development Code: Update

Applewood Shopping Center Revitalization

City of Wheat Ridge Management in Progress 2010 – 2011

National Police Accreditation: Completion

SWAT Regionalization: Discussion

Electronic Citations: Evaluation

Online Card Payment Process for Municipal Court

Collection Program for Municipal Court

Customer Service Action Plan

Performance Management Project: Launch

Park Maintenance: Service Level Direction

Online Business Licensing

Active Adults Center: Evaluation

Anderson Building Closure: Evaluation

City Communications and Marketing: Direction

Police Technology Upgrade: Direction

East Wheat Ridge Neighborhood Project

**Building Division Assessment Implementation (Public Information and
Over-the-Counter Permits)**

Foreclosed Homes (Wheat Ridge 2020)

Dog Park: Direction

44th and Wadsworth Project: Site Clearance

Mixed Use Zoning Districts: Development

Liquor Ordinance: Modifications

Economic Development Incentives: Direction, Guidelines

I-70 and Ward: Strategy, Discussions

Streetscape Manual: Update

New Bus Stop Shelters: Installation

New Park Signs: Installation

Online Building Permits Process: Implementation

City of Wheat Ridge

Major Projects 2010 – 2011

Watchable Wildlife Boardwalk

Panorama Park Upgrade

Playground Equipment Upgrade and Replacement

38th and Kipling Park